

Message

---

**From:** Omar Y. McNeill [mcneill@freehgroup.com]  
**Sent:** 12/20/2011 4:37:45 PM  
**To:** Remy, Donald [dremy@ncaa.org]  
**Subject:** RE: draft letter

Donald --

I will call you around 12:45, when I break from a meeting. In the meantime, I pass along our proposed edits to the draft response to Cynthia Baldwin.

Regards,  
Omar

"Dear Ms. Baldwin:

On behalf of President Emmert, I write to respond to your letter of December 12, 2011. The NCAA appreciates the cooperation of the University and the Special Investigative Counsel to the Special Investigations Task Force established by the Board of Trustees. We recognize the importance, confidentiality and independence of the work of Judge Freeh and his team and value the opportunity to gain appropriate insight into that process and its results as it relates to the areas of interest expressed in our November 17 letter. As Dr. Emmert has pledged, I will continue to work with you, President Erickson and Judge Freeh during his ongoing investigation. Once the work of the Special Investigations Task Force of the Board of Trustees is complete, we will be better able to determine the substance and the timeline for your responding to the questions posted on November 17.

Sincerely,"

-----Original Message-----

**From:** Remy, Donald [mailto:dremy@ncaa.org]  
**Sent:** Tuesday, December 20, 2011 8:27 AM  
**To:** Omar Y. McNeill  
**Subject:** Re: draft letter

Sounds good. I will be tied up from 9:30 to 10:30 but otherwise available.

Sent from my iPhone

On Dec 20, 2011, at 8:21 AM, "Omar Y. McNeill"  
<mcneill@freehgroup.com<mailto:mcneill@freehgroup.com>> wrote:

Thanks, Donald. I will give you a call this morning when I arrive at PSU.

Regards,  
Omar

Sent from my iPhone

On Dec 19, 2011, at 2:19 PM, "Remy, Donald"  
<<mailto:dremy@ncaa.org><mailto:dremy@ncaa.org>dremy@ncaa.org<mailto:dremy@ncaa.org>> wrote:

Omar -

Please give me and comments or edits to the draft language below.

Thanks,

Donald

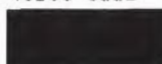
"Dear Ms. Baldwin:

On behalf of President Emmert, I write to respond to your letter of December

12, 2011. The NCAA appreciates the cooperation of the University and the Special Investigative Counsel to the Special Committee of the Board of Trustees. We recognize the importance and independence of the work of Judge Freeh and his team and value the opportunity to gain some insight into that process and its results. As Dr. Emmert has pledged, I will continue to work with you, President Erickson and the Penn State Special Investigative Counsel during its ongoing investigation. Once the work of the Special Committee of the Board is complete, we will be better able to determine the substance and the timeline for your responding to the questions posted on November 17.

Sincerely,

Donald M. Remy | General Counsel  
NCAA<<http://www.ncaa.org/>> | P O Box 6222 | Indianapolis, Indiana  
46206-6222

 Office  
Mobile  
Fax  
dremy@ncaa.org<mailto:dremy@ncaa.org>

Shipping Address  
NCAA Distribution Center | 1802 Alonzo Watford Sr. Dr. | Indianapolis,  
Indiana 46202 | 317/917-6222 Main

"The pursuit of excellence in both academics and athletics"

<image001.png><image002.jpg>

This email and any attachments may contain NCAA confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return email, delete this message and destroy any copies. Any dissemination or use of this information by a person other than the intended recipient is unauthorized and may be illegal.



December 20, 2011

P.O. Box 6222  
Indianapolis, Indiana 46206  
Telephone: 317/917-6222

Shipping/Overnight Address:  
1802 Alonzo Watford Sr. Drive  
Indianapolis, Indiana 46202

www.ncaa.org

Ms. Cynthia A. Baldwin  
Vice President & General Counsel  
The Pennsylvania State University  
Office of the General Counsel  
108 Old Main  
University Park, PA 16802

Dear Ms. Baldwin:

On behalf of President Emmert, I write to respond to your letter of December 12, 2011.

The NCAA appreciates the cooperation of the University and the Special Investigative Counsel to the Special Investigations Task Force established by the Pennsylvania State University Board of Trustees.

We recognize the importance, confidentiality and independence of the work of Judge Freeh and his team and value the opportunity to gain appropriate insight into that process and its results as it relates to the areas of interest expressed in our November 17 letter.

As Dr. Emmert has pledged, I will continue to work with you, President Erickson and Judge Freeh during his ongoing investigation. Once the work of the Special Investigations Task Force is complete, we will be better able to determine the substance and the timeline for your responding to the questions we have posed to Penn State.

Sincerely,

Donald M. Remy  
Executive Vice President and General Counsel

DMR:tw

cc: President Mark Emmert

National Collegiate Athletic Association

*An association of over 1,200 members serving the student-athlete*  
Equal Opportunity/Affirmative Action Employer

NCAAJC00003487