

**Feuchtenberger, Karen**

---

**From:** Ammerman, Paula <PRA4@psu.edu>  
**Sent:** Thursday, November 17, 2011 4:00 PM  
**Subject:** Special Committee

**Importance:** High

TO: Members of the Special Investigations Committee

Chair of the Special Investigations Committee Ken Frazier asked that I forward the below message to you. Your response to Ken Frazier at [ken\\_frazier@merck.com](mailto:ken_frazier@merck.com) with a copy to me [pra4@psu.edu](mailto:pra4@psu.edu) would be appreciated.

Paula

Paula R. Ammerman  
 Director, Board of Trustees Office  
 The Pennsylvania State University  
 205 Old Main  
 University Park, PA 16802  
 (814) 865-2521; (814) 863-4631 (FAX)  
[pra4@psu.edu](mailto:pra4@psu.edu)

**From:** Frazier, Kenneth C. [mailto:[ken\\_frazier@merck.com](mailto:ken_frazier@merck.com)]  
**Sent:** Thursday, November 17, 2011 3:21 PM  
**To:** Ammerman, Paula  
**Cc:** Garban; John P. Surma ([jpsurma@uss.com](mailto:jpsurma@uss.com)); Baldwin, Cynthia  
**Subject:** Special Committee

Dear Colleagues,

I write to report on the progress Ron Tomalis and I made today with regard to the vetting of candidates for the independent counsel role. This morning we interviewed Louis Freeh (former Director of the FBI) and Michael Chertoff (former Secretary of the Department of Homeland Security). In addition to the roles described in the foregoing parentheticals, both men have served as former U.S. Attorneys and federal judges. They are both highly experienced in these kinds of investigations and are eminently qualified. On balance, Ron and I recommend Judge Freeh. He strikes us as more at ease with the media side of things and it is clear that this will be his #1 priority. We also think the FBI credential lends itself to an investigation of this type.

Both counsel strongly suggested that we make the announcement of the Special Investigations Committee and the independent counsel next Monday in advance of Thanksgiving. Among other things, this will require us to choose a highly experienced crisis communications expert, set up a press conference for Monday in State College (at which we would also identify you as members of the Committee although your presence would not be required) and, if possible, select the alumni or outside representative to the Committee.

**Please forgive my initial choice of e-mail for this report. However, given the time pressures, I thought this would allow us to more efficiently gain your approval and consent.** Of course, if anyone wants us to set up a call for tonight or early tomorrow, we will be happy to do so.

Thank you and please advise whether you will allow us to proceed.

Notice: This e-mail message, together with any attachments, contains information of Merck & Co., Inc. (One Merck Drive, Whitehouse Station, New Jersey, USA 08889), and/or its affiliates Direct contact information

for affiliates is available at <http://www.merck.com/contact/contacts.html>) that may be confidential, proprietary copyrighted and/or legally privileged. It is intended solely for the use of the individual or entity named on this message. If you are not the intended recipient, and have received this message in error, please notify us immediately by reply e-mail and then delete it from your system.

[www.pennstatesunshinefund.org](http://www.pennstatesunshinefund.org)